Town of Mansfield
FY 2015/16 Proposed Budget
Public Information Session
April 2, 2015

Budget Policy Objectives

Four Primary Objectives:

• Maintain current services and programs
  • All core services – education, general government, community services, community development, public safety and public works – remain intact
  • Support Council’s financial management goals:
    • Maintain General Fund contribution to Capital Fund - $1,792,380 cash-to-capital funding
Budget Policy Objectives (cont’d)

- Promote key Council policy goals & initiatives
  - Modest funding for economic development program - graduate student intern
  - Four Corners Sanitary Sewer initiative
  - Storrs Center – one-time and marginal operating costs funded through project revenue
- Add capacity to address operational and budgetary concerns
  - FT Firefighter/EMT – provide stability and control overtime
  - FT Accountant – per Financial Controls Assessment
  - FT Public Works Specialist - asset management, contracts and purchasing support for Public Works and Facilities

---

Budget Policy Objectives (cont’d)

<table>
<thead>
<tr>
<th>Town</th>
<th>Shared Services</th>
<th>Total 2015/16 Budget</th>
<th>Number of Entities</th>
<th>Population</th>
<th>Number of Finance Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>Newtown, CT</td>
<td>Yes</td>
<td>$111,066,204</td>
<td>2</td>
<td>27,543</td>
<td>12</td>
</tr>
<tr>
<td>North Haven, CT</td>
<td>Yes</td>
<td>$88,857,841</td>
<td>a/o</td>
<td>23,035</td>
<td>13</td>
</tr>
<tr>
<td>Madison, CT</td>
<td>Yes</td>
<td>$75,751,943</td>
<td>2</td>
<td>17,888</td>
<td>8</td>
</tr>
<tr>
<td>Rocky Hill, CT</td>
<td>No</td>
<td>$70,894,850</td>
<td>3</td>
<td>19,729</td>
<td>9</td>
</tr>
<tr>
<td>Mansfield, CT</td>
<td>Yes</td>
<td>$87,312,694</td>
<td>6</td>
<td>25,648</td>
<td>7</td>
</tr>
<tr>
<td>Plainville, CT</td>
<td>Yes</td>
<td>$85,604,977</td>
<td>2</td>
<td>27,028</td>
<td>5</td>
</tr>
<tr>
<td>Suffield, CT</td>
<td>No</td>
<td>$77,506,292</td>
<td>3</td>
<td>15,092</td>
<td>7</td>
</tr>
<tr>
<td>Plainfield, CT</td>
<td>No</td>
<td>$75,199,805</td>
<td>2</td>
<td>15,358</td>
<td>7</td>
</tr>
<tr>
<td>East Hampton, CT</td>
<td>Yes</td>
<td>$80,285,926</td>
<td>3</td>
<td>13,352</td>
<td>7</td>
</tr>
</tbody>
</table>
FY '15/16 Budget Overview

- General Fund $48,832,250
  - Town and MBOE $38,644,100
  - Region 19 Contribution $10,188,150
- Capital & Nonrecurring Fund $2,240,470
- Capital Fund $2,478,900

FY '15/16 General Fund Revenues: $48,832,250
FY '15/16 Revenue Outlook – Grand List

- Grand List decreased by 0.85% from $1,036,651,539 to $1,027,424,592
- Real estate decreased by 2.5%
- Shift from residential to commercial - residential declined 8.7%; commercial increased 22.3%
- Personal property increased by 29.86%
- Motor vehicle increased by 2.90%
FY ’15/16 Revenue Outlook – Storrs Center Revenues

- Storrs Center development is generating revenue for the General Fund
- Storrs Center tax revenue - $1,623,470 after EdR abatement; $1,103,380 after Storrs Center expenses

Mill rate without Storrs Center tax revenue - 32.55 mills
+4.60 mills

Mill rate with Storrs Center tax revenue - 30.07 mills
+2.12 mills

FY ’15/16 Revenue Outlook – Intergovernmental Revenues

- Governor’s proposed budget reflects decrease in total intergovernmental revenue of $838,879
- Decrease in PILOT funding - $373,347 or 4.9%
- PILOT as % of General Fund revenue has decreased by 6% from FY 05/06 (20.4%) to FY 15/16 (14.9%)
- Loss of Municipal Aid Adjustment - $312,772
- Loss of Municipal Revenue Sharing - $117,597
- Continuing decline in State aid = significant burden on our taxpayers
FY '15/16 Revenue Outlook – Intergovernmental Revenues

State Aid Comparison

FY '15/16 Fund Balance

Fund Balance FY '06 - '18 - Actual and Estimated

Fund balance recommended by bonding agencies is 10-15% of General Fund budget. Long-term plan to increase contributions to Fund Balance to reach recommended levels. Estimated Fund Balance for FY 14/15 totals $3,807,852, 8.1% of projected budget.
FY '15/16 General Fund Expenditures:
$48,832,250

Notes:
Town-wide includes employee benefits & insurance
General government includes energy costs
Other includes debt service and capital contribution
Doesn't include fund balance contribution

FY '15/16 General Fund Expenditures

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Town</td>
<td>$16,013,990</td>
<td>$16,596,350</td>
<td>$582,360</td>
<td>3.6%</td>
</tr>
<tr>
<td>MBOE</td>
<td>$21,193,884</td>
<td>$22,047,750</td>
<td>$853,866</td>
<td>4.0%</td>
</tr>
<tr>
<td>Region 19</td>
<td>$10,045,920</td>
<td>$10,188,150</td>
<td>$142,230</td>
<td>1.4%</td>
</tr>
<tr>
<td>General Fund Total</td>
<td>$47,253,794</td>
<td>$48,832,250</td>
<td>$1,578,456</td>
<td>3.3%</td>
</tr>
</tbody>
</table>

¹Does not include contribution to Fund Balance.
FY '15/16 Expenditure Trends

- $582,360 (3.6%) increase to Town
  - $280,910 increase for contracted salaries and proposed staffing
  - $254,820 increase for benefits, primarily health insurance (93% of increase)
  - $60,460 increase for the Resident State Trooper program
    - Does not reflect Governor's proposal to increase reimbursement rate from 70% to 100%

FY '15/16 Expenditure Trends

- $40,000 decrease in debt service

- $853,866 (4%) increase to MBOE
  - Projected decrease in enrollment
  - Maintains district-approved class sizes
  - Maintains current instructional programs and proposes minimal new initiatives in light of budget constraints

- $142,230 (1.4%) increase to R19
  - Mansfield student enrollment decreases
  - Increase reflects Mansfield's proportional share of overall budget (up from 56.68% to 56.80%)
FY '15/16 Capital & Non-Recurring Fund: $2,240,470

- Planned uses:
  - Transfer to Capital Fund - $2,055,470
  - Transfer to Management Services Fund for technology replacement - $185,000
  - CNR Fund does not include recurring and non-capital expenditures

Capital Fund Revenues: $2,478,900

<table>
<thead>
<tr>
<th>FY 15/16 Capital Budget Revenues</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>CNR Transfer In¹</td>
<td>$2,055,470</td>
</tr>
<tr>
<td>Town Aid Road Grant</td>
<td>$130,000</td>
</tr>
<tr>
<td>LOCIP Grant</td>
<td>$184,930</td>
</tr>
<tr>
<td>Other²</td>
<td>$108,500</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$2,478,900</strong></td>
</tr>
</tbody>
</table>

¹Includes General Fund contribution to capital, ambulance service fees.
²Includes revenues from Parks and Recreation Fund and Storrs Center Reserve
FY '15/16 Capital Fund Expenditures:
$2,478,900

<table>
<thead>
<tr>
<th>FY 15/16 Capital Budget Expenditures</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Works</td>
<td>$1,076,000</td>
<td>43.4%</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>$631,700</td>
<td>25.5%</td>
</tr>
<tr>
<td>Community Development</td>
<td>$231,600</td>
<td>9.3%</td>
</tr>
<tr>
<td>Education</td>
<td>$200,000</td>
<td>8.1%</td>
</tr>
<tr>
<td>Public Safety</td>
<td>$130,000</td>
<td>5.2%</td>
</tr>
<tr>
<td>Community Services</td>
<td>$128,500</td>
<td>5.2%</td>
</tr>
<tr>
<td>General Government</td>
<td>$81,100</td>
<td>3.3%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$2,478,900</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

Capital Fund Major Projects

- Public Works
  - Fueling station replacement - $500,000
  - Transportation projects (road resurfacing, walkways, guardrails, drainage) - $465,000
- Facilities Management
  - Replacement of cement floor at Fire Station 107 - $100,000
  - Upgrade the fire panel at the Library - $100,000
  - Maintenance and infrastructure needs at schools - $200,000
- Community Development
  - Storrs Center Reserve Account - $228,600
- Education
  - Information technology equipment - $200,000
Capital Fund Major Projects

- Public Safety
  - Automated chest compression units - $48,000
  - Various replacement equipment - $82,000
- Community Services
  - Fitness equipment - $43,500
  - Playscape replacement reserve & repairs - $40,000
  - Senior Center dining room chairs - $20,000
- General Government
  - Software replacement - $45,000
  - Fleet vehicle, Building/Housing - $26,100

Capital Fund

General Fund Contribution to Capital –
Baseline Needs v. Actual and Projected Contributions
Impact on Taxpayer

Sample Tax Impact
On a Median Valued Home

Mill rate increase of 2.12 mills from 27.95 to 30.07 mills

<table>
<thead>
<tr>
<th>Current Valuation</th>
<th>$156,000(^1)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Proposed Taxes</td>
<td>$4,691</td>
</tr>
<tr>
<td>Current Taxes</td>
<td>$4,749</td>
</tr>
<tr>
<td>Tax Increase</td>
<td>$(58)</td>
</tr>
<tr>
<td>Percentage Decrease</td>
<td>(1.20%)</td>
</tr>
</tbody>
</table>

\(^1\)Median home price, 100% of assessed value is $222,860. $156,000 reflects 70% of assessed value.

Impact on Taxpayer
Where do the Tax Dollars Go?

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education</td>
<td>3,097</td>
<td>66.0</td>
</tr>
<tr>
<td>Public Safety</td>
<td>350</td>
<td>7.5</td>
</tr>
<tr>
<td>Town-wide</td>
<td>300</td>
<td>6.4</td>
</tr>
<tr>
<td>Government Operation</td>
<td>235</td>
<td>5.0</td>
</tr>
<tr>
<td>Other Financing Uses</td>
<td>279</td>
<td>6.0</td>
</tr>
<tr>
<td>Public Works</td>
<td>216</td>
<td>4.6</td>
</tr>
<tr>
<td>Community Services</td>
<td>155</td>
<td>3.3</td>
</tr>
<tr>
<td>Community Development</td>
<td>60</td>
<td>1.2</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$4,691</td>
<td>100%</td>
</tr>
</tbody>
</table>

4/2/2015
Budget Summary

- FY 2015/16 Proposed Budget
  - 3.3% increase in General Fund expenditures
  - Tax decrease of approx. 1.20% on median assessed home

- Responsible budget
  - Funds current services
  - Capital contributions provide long-term financial benefits to the town and its taxpayers
  - Advances Council goals and initiatives
  - Adds staff capacity to address operation and budget concerns

Budget Summary (cont’d)

- Issues to monitor
  - State budget/intergovernmental revenue
  - Resident trooper reimbursement rate
  - Mandates (e.g. MS4 Stormwater permit)
  - Contribution to fund balance
Budget Workshops

Council members are encouraged to:

☑ Ask questions
  • When possible, send questions to the Town Manager in advance of the workshop (helps to expedite responses)

☑ Flag items for further discussion

Budget Dates

- Town Council Budget Review: March 30 - April 23, 2015, 6:30pm
- Public Information Session: April 2, 2015, 7:00pm
- Public Hearing: April 13, 2015, 7:30pm
- Council Adoption of Budget: April 27-29, 2015, 6:30pm
- Region 19 Budget Referendum: May 5, 2015, 6am-8pm
- Public Information Session: May 6, 2015, 7:00pm
- Annual Town Meeting: May 12, 2015, 7:00pm

Dates & Times Subject to Revision
Check www.mansfieldct.gov for locations & other meeting information

Budget workshops and public information sessions will be televised on our Government Access Channel and the Town’s website when meetings are held in Council Chambers